



TITANS

China Titans Energy Technology Group Co., Limited
中國泰坦能源技術集團有限公司*

Incorporated in the Cayman Islands with members' limited liability
Stock Code : 2188



2025 INTERIM REPORT

* For identification purpose only

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CORPORATE INFORMATION

Board of Directors

Executive Directors

Mr. Gao Xia (*Chairman*)

Mr. Li Xin Qing

Mr. Bi Jingfeng

Mr. An Wei (*Chief Executive Officer*)

Non-executive Director

Mr. Tao Chen

Independent Non-executive Directors

Mr. Li Xiang Feng

Mr. Liu Wei

Ms. Jiang Yan

Audit Committee

Ms. Jiang Yan (*Committee Chairman*)

Mr. Li Xiang Feng

Mr. Liu Wei

Remuneration Committee

Mr. Li Xiang Feng (*Committee Chairman*)

Mr. Liu Wei

Ms. Jiang Yan

Nomination Committee

Mr. Gao Xia (*Committee Chairman*)

Mr. Li Xiang Feng

Ms. Jiang Yan

Authorised Representatives

Mr. Gao Xia

Ms. Ho Wing Yan

Company Secretary

Ms. Ho Wing Yan

Auditor

SHINEWING (HK) CPA Limited

Registered Office

Cricket Square

Hutchins Drive

P.O. Box 2681

Grand Cayman KY1-1111

Cayman Islands



CORPORATE INFORMATION

Principal Place of Business and Address of Headquarters in the PRC	Building G1 South Section of The High and New Technology Factory Renhe Road Caofeidian Industrial District Tangshan Hebei Province The PRC
Principal Place of Business in Hong Kong	Suite 2703, 27/F., Shui On Centre Nos. 6-8 Harbour Road Wanchai Hong Kong
Principal Share Registrar and Transfer Office	SMP Partners (Cayman) Limited Royal Bank House 3rd Floor 24 Shedden Road P.O. Box 1586 Grand Cayman KY1-1110 Cayman Islands
Hong Kong Branch Share Registrar and Transfer Office	Computershare Hong Kong Investor Services Limited 17M Floor Hopewell Centre 183 Queen's Road East Wanchai Hong Kong
Legal Adviser (<i>as to Hong Kong law</i>)	Anthony Siu & Co.
Principal Banker	Bank of Communications
Stock Code	2188
Website	www.titans.com.cn

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

For the six months ended 30 June 2025, China Titans Energy Technology Group Co., Limited (the “Company”) and its subsidiaries (collectively, the “Group”) recorded revenue of approximately RMB137,218,000, representing a decrease of approximately 7.29% over that of the corresponding period last year. Revenue was mainly derived from the Group’s principal businesses including manufacturing and sales of direct current power system products (“DC Power System” or “electrical DC products”), charging equipment for electric vehicles and provision of charging services for electric vehicles. The table below shows the revenue of different series of products of the Group for the six months ended 30 June 2024 and 2025.

	Six months ended 30 June			
	2025		2024	
	RMB'000 (Unaudited)	%	RMB'000 (Unaudited)	%
Electrical DC products	46,858	34.15	60,122	40.63
Charging equipment for electric vehicles	79,053	57.61	75,914	51.29
Charging services for electric vehicles	11,130	8.11	11,892	8.03
Others	177	0.13	79	0.05
Total	137,218	100	148,007	100

The Group recorded a loss for the period attributable to owners of the Company of approximately RMB29,618,000 for the six months ended 30 June 2025 (the “Reporting Period”), representing an increase in loss of approximately RMB328,000 over the loss of approximately RMB29,290,000 in the corresponding period last year. Due to the factors including intensified competition in the electrical DC products market and the decline in revenue and gross profit margin during the Reporting Period, the Group’s losses increased.

Electrical DC products

During the six months ended 30 June 2025, sales of the electrical DC products was approximately RMB46,858,000 (for the six months ended 30 June 2024: approximately RMB60,122,000), representing a decrease of approximately 22.06%. The sales of electrical DC products recorded a decrease as compared with the corresponding period last year.

Charging equipment for electric vehicles

For the six months ended 30 June 2025, sales of the charging equipment for electric vehicles amounted to approximately RMB79,053,000 (for the six months ended 30 June 2024: approximately RMB75,914,000), representing an increase of approximately 4.13%. The increase in revenue during the Reporting Period was mainly due to the fact that the investment demand in charging facility projects in various regions increased during the Reporting Period as compared with the corresponding period of last year, leading to the increase in turnover.

MANAGEMENT DISCUSSION AND ANALYSIS

Charging services for electric vehicles

For the six months ended 30 June 2025, the Group's sales of charging services for electric vehicles amounted to approximately RMB11,130,000 (for the six months ended 30 June 2024: approximately RMB11,892,000), representing a decrease of approximately 6.41%. The Directors are of the view that the decrease in revenue from the charging services for electric vehicles was mainly due to the reduction in charging capacity of some public transport charging stations which led to the decrease in revenue of the Company's charging service business.

Others

During the Reporting Period, the Group's revenue of other business amounted to approximately RMB177,000 (for the six months ended 30 June 2024: approximately RMB79,000), which represented the income from the sales, lease and other business of electric vehicles, and an increase of approximately 124.05%. Such business is not a principal business of the Group.

Major operating activities in the first half of 2025:

During the Reporting Period, the new energy vehicle industry chain achieved high-quality development driven by the implementation of the national "trade-in for new" policy, enhanced local subsidies, and the new energy vehicle promotion campaign in rural areas organized by five ministries including the Ministry of Industry and Information Technology, fostering a virtuous cycle between charging infrastructure and end-consumer markets.

According to the China Electric Vehicle Charging Infrastructure Promotion Alliance, domestic new energy vehicle sales reached 5.878 million units in the first half of 2025. Supporting charging infrastructure developed in tandem, with the number of charging infrastructure increased by 3.282 million units, representing a year-on-year increase of 99.2%, of which public charging piles increased by 517,000 units, representing a year-on-year increase of 30.6%. The private charging piles built with vehicles increased by 2.765 million units, representing a year-on-year increase of 120.8%. As of June 2025, the cumulative number of charging infrastructure nationwide was 16.100 million units, representing a year-on-year increase of 55.6%. The piles-to-vehicle incremental ratio is 1:1.8, and the construction of charging infrastructure basically meets the rapid development of new energy vehicles.

Data from the China Electricity Council showed national electricity consumption totaled 4.84 trillion kWh in the first half of 2025, representing a year-on-year increase of 3.7%, though growth moderated compared to the same period last year. While the Group's core smart grid key equipment—electrical DC products—has made initial progress supporting grid digitalization and intelligent upgrades, further advancement remains necessary.

MANAGEMENT DISCUSSION AND ANALYSIS

During the Reporting Period, the Company achieved revenue from the principal business of approximately RMB137,218,000, representing a year-on-year decrease of 7.29%. The Company recorded a loss of approximately RMB29,809,000 during the Reporting Period. While the Group implemented strict cost controls resulting in significantly reduced expenses compared to the same period last year, gross profit margins showed notable decline due to multiple challenges in the operation of the domestic economy coupled with intensified competition in the new energy vehicle industry chain. The main operating conditions are set out as below:

1. Electrical DC products

During the Reporting Period, the Group's electrical DC products recorded revenue of approximately RMB46,858,000, representing a year-on-year decrease of 22.06%. The significant revenue decline in this segment resulted from a combination of factors, such as weak industry demand and intensified market competition. Facing these challenges, the Group actively responded to grid digitalization and intelligent upgrade requirements through continuous new product iteration. Performance is expected to gradually improve as market conditions recover. The direct sales business for electrical DC products demonstrated marked growth in contribution percentage during the Reporting Period. The direct sales model leverages its streamlined channel advantages to effectively shorten full product lifecycle management and significantly enhance market response efficiency. This approach both avoids potential market response delays caused by over-reliance on distributors and preserves the broad market coverage benefits of the agency model, creating a complementary "dual-track" system. Furthermore, the increased proportion of direct sales helps the Group establish closer customer relationships. The trust and data resources accumulated through direct services can not only build up a core customer base for future business recovery, but also provide accurate information for channel optimization. This enables the "direct sales + distributors" dual-track model to strengthen market foundations while developing stronger risk resilience and recovery momentum.

2. Battery charging and swapping equipment for electric vehicles

During the Reporting Period, the charging equipment for electric vehicles of the Group achieved revenue of approximately RMB79,053,000, representing a year-on-year increase of 4.13%. Amid market opportunities and challenges, the Group's core business segment demonstrated robust resilience, particularly excelling in the stable execution of key collaborative projects. The continuous high-efficiency advancement of charging equipment projects related to Southern Grid further solidified the deep cooperative foundation between both parties, fully showcasing the Group's strong contract fulfillment capabilities in core business domains. This also accumulated replicable mature experience for business expansion in similar scenarios. Concurrently, collaborative partnerships with clients across multiple provinces and cities were strategically deepened, ensuring sustained business growth and further revenue enhancement.

Meanwhile, the results of the new energy industrial layout in Tangshan City of Hebei Province are gradually materializing. Smart new energy projects are operating systematically, while key initiatives—including livelihood projects, integrated transportation energy station projects, and battery charging and swapping demonstration stations—are advancing efficiently. The closed-loop industrial ecosystem spanning R&D-production-application demonstration is being continuously refined, accelerating the development of local energy storage systems and empowering the optimization of its charging service network.

MANAGEMENT DISCUSSION AND ANALYSIS

During the Reporting Period, Titans' R&D team adhered to the "scenario-defined product" philosophy, focusing on addressing multi-scenario charging demands to drive technological and product advancements, thereby solidifying the foundation for future business growth. The Group unveiled four main product series—TitansCore, TitansEqual, TitansWing, and TitansLeap—each meticulously engineered to meet the core requirements of specific application scenarios. The TitansCore series caters to diversified public charging needs, offering an expanded power range (480kW-1600kW) with flexible 8-24 gun configurations. Its wall-mounted DC system combines compact design with V2G functionality, enabling adaptable deployment in residential basements and commercial parking lots as destination charging solutions. The TitansEqual series specializes in matrix-based intelligent power distribution technology to maximize power utilization efficiency. Meanwhile, the TitansWing series integrates liquid-cooled ultra-fast charging terminals to deliver premium user experiences, while the TitansLeap series targets electric heavy-duty trucks with high-efficiency charging and robust environmental adaptability, accelerating the industry's green transition. In the realm of DC charging products for electric vehicles, significant upgrades were implemented in the first half of 2025. The entire modular charging product line achieved notable noise reduction, providing users with quieter and more comfortable charging environments. Additionally, power enhancements in modular charging systems for electric vehicles substantially increased charging speeds, with dual-unit cascading support further meeting high-power scenario requirements.

In the field of integrated energy solutions, the newly developed "PV-Storage-Charging DC-Flexible Integrated System" synergizes photovoltaic, energy storage, and charging functionalities. By incorporating a proprietary EMS management system, it effectively reduces AC-DC conversion instances, boosting comprehensive energy efficiency by 2%. Its modular design streamlines system integration complexity while enabling cost reduction and efficiency enhancement for charging stations, supporting flexible load management and facilitating a low-carbon transition.

In terms of product realization, the team dedicated concentrated effort to successfully deploy the smart mobile charging vehicle. Equipped with a 156kWh high-performance vehicle-grade energy storage battery, it delivers 80kW of flexible power supply and 100kW rapid energy replenishment. Furthermore, by overcoming technologies in AI path planning and a high-load-capacity four-axle drive chassis system, the solution breaks through complex terrain adaptation barriers. This achieves a "park-and-charge, plug-and-use" capability, establishing it as an innovative application for vehicle energy replenishment scenarios.

These products not only comprehensively demonstrate Titans' engineering prowess but also tangibly empower clients to achieve high-efficiency, high-profitability charging operations. Moving forward, Titans will continue driving innovation to iteratively advance scenario-based solutions, propel charging ecosystem upgrades, and inject sustained momentum into the industry's green energy transition.

3. Charging services for electric vehicles

During the Reporting Period, revenue from charging services for electric vehicles was approximately RMB11,130,000, representing a year-on-year decrease of 6.41%, primarily due to the Group's divestment of certain self-operated charging stations to optimize its layout. For the charging stations in service, hardware-focused initiatives centered on optimizing and upgrading core equipment to comprehensively enhance charging efficiency. On the software front, efforts targeted at improving operational management functions, boosting customer service efficiency, optimizing interconnection interfaces to expand traffic resources, and reconstructing distributed computing clusters to strengthen system processing capabilities. Through these measures, the Group aimed to deliver a more convenient, high-quality, and stable charging experience for users. Beyond self-operated charging stations, the Group actively expanded its partner-operated network to deepen market coverage through partnerships. Co-branded campaigns were utilized to continuously enhance brand influence, further broaden service coverage, and provide users with more convenient and high-quality mobility solutions.

MANAGEMENT DISCUSSION AND ANALYSIS

4. Research and development

The Group has always firmly believed that innovation is the essential driver for maintaining a competitive edge. During the Reporting Period, the Group continued to increase its research and development investment. This specifically included acquiring necessary experimental and testing equipment and further expanding the depth of collaboration with universities and research institutions.

During the Reporting Period, the Group obtained two invention patents, respectively: (1) Device for detecting ring network resistance, which can instantaneously determine fault types in busbar ring networks while detecting resistance values, providing precise parameters for DC power supply system monitoring to facilitate timely anomaly detection, optimize operational status, and ensure system safety and stability; (2) Electricity peak-shaving method based on V2G technology and machine learning that enables timely and efficient peak-shaving decisions according to prediction results, enhancing source-load interaction at the vehicle-grid level to fully leverage the positive effects of V2G technology.

Titans consistently adheres to technological innovation as its core driving force, continuously improving product competitiveness and supporting the industry's pursuit of high-quality development.

5. Marketing Management

During the Reporting Period, the Group maintained sustained investment in building a comprehensive strategic marketing system, leveraging multi-dimensional resource integration as the core driver. Executed through optimizing personnel structures and streamlining non-essential positions to enhance team efficiency, the initiative concurrently accelerated market expansion initiatives. Specific measures included: supplementing core business operations with core sales talent; developing new sales channels in untapped market regions; expanding collaborative partnerships with additional market entities; and intensifying product branding and promotion efforts. The Group affirms that workforce efficiency gains achieved via resource integration, synergized with continuously expanded market channels, deepened strategic partnerships, and enhanced product promotion, will substantially strengthen the Company's overall marketing efficacy.

6. Customer Service

Titans has consistently regarded attentive service that meets and exceeds customer expectations as the core objective of its quality policy. We continuously invest resources to meticulously cultivate a technically proficient, professionally efficient, and richly experienced service team, while constructing a refined and high-efficiency service system that comprehensively guarantees exceptional service experiences for clients. Building on this foundation, the Company has achieved significant reductions in both internal and external quality losses compared to the same period last year, further evidencing the tangible outcomes of our robust quality control and service optimization efforts.

MANAGEMENT DISCUSSION AND ANALYSIS

Results analysis

Revenue

	Six months ended 30 June	
	2025	2024
	<i>RMB'000</i>	<i>RMB'000</i>
	(Unaudited)	(Unaudited)
Electrical DC products	46,858	60,122
Charging equipment for electric vehicles	79,053	75,914
Charging services for electric vehicles	11,130	11,892
Others	177	79
Total	137,218	148,007

For the six months ended 30 June 2025, the Group recorded revenue of approximately RMB137,218,000, representing a decrease of approximately 7.29% as compared to approximately RMB148,007,000 for the corresponding period in 2024. Intense competition in the electricity market during the Reporting Period led to a decrease in the turnover of the Company.

Cost of sales

The Group's cost of sales mainly included raw material costs, direct labour costs and manufacturing expenses. The cost of sales increased from approximately RMB100,731,000 for the six months ended 30 June 2024 to approximately RMB101,486,000 for the six months ended 30 June 2025, which was mainly attributable to a decrease in gross profit margin during the Reporting Period.

Gross profit and gross profit margin

The Group's gross profit decreased by approximately RMB11,544,000 to approximately RMB35,732,000 for the six months ended 30 June 2025 from approximately RMB47,276,000 for the corresponding period in 2024. For the six months ended 30 June 2025, sales of electrical DC products contributed approximately RMB7,721,000 to our gross profit whereas sales of charging equipment for electric vehicles contributed approximately RMB27,029,000 to our gross profit, charging services for electric vehicles contributed approximately RMB849,000 to our gross profit and sales, lease and other business of electric vehicles contributed approximately RMB133,000 to our gross profit.

MANAGEMENT DISCUSSION AND ANALYSIS

Percentage of gross profit margin of respective reportable segments

Segment	Six months ended 30 June	
	2025 (Unaudited)	2024 (Unaudited)
Electrical DC products	16.48%	28.89%
Charging equipment for electric vehicles	34.19%	38.59%
Charging services for electric vehicles	7.63%	4.85%
Others	75.10%	44.37%

The Group's overall gross profit margin decreased to approximately 26.04% for the six months ended 30 June 2025 from approximately 31.94% for the corresponding period in 2024, and decreased by approximately 0.10% as compared to approximately 26.14% for the year ended 31 December 2024.

The gross profit margin of our electrical DC products for the six months ended 30 June 2025 decreased by approximately 12.41% as compared to that of the corresponding period in 2024, and increased by approximately 0.25% as compared to approximately 16.23% for the year ended 31 December 2024.

The gross profit margin of our charging equipment for electric vehicles for the six months ended 30 June 2025 decreased by approximately 4.40% as compared to that of the corresponding period in 2024, and decreased by approximately 0.41% as compared to approximately 34.60% for the year ended 31 December 2024.

The gross profit margin of our charging services for electric vehicles for the six months ended 30 June 2025 increased by approximately 2.78% as compared to that of the corresponding period in 2024, and increased by approximately 1.88% as compared to approximately 5.75% for the year ended 31 December 2024.

For the six months ended 30 June 2025, the gross profit margin of sales, lease and other business of electric vehicles increased by approximately 30.73% as compared to that of the corresponding period in 2024, and increased by approximately 48.81% as compared to approximately 26.29% for the year ended 31 December 2024.

Other revenue

Other revenue of the Group, which mainly included exchange gains and government grants, decreased by approximately RMB2,213,000 from approximately RMB4,164,000 for the six months ended 30 June 2024 to approximately RMB1,951,000 for the six months ended 30 June 2025.

MANAGEMENT DISCUSSION AND ANALYSIS

Selling and distribution expenses

Selling and distribution expenses decreased by approximately RMB5,813,000, or approximately 18.08%, from approximately RMB32,149,000 for the six months ended 30 June 2024 to approximately RMB26,336,000 for the six months ended 30 June 2025. The decrease in selling and distribution expenses was primarily due to the effects of the following reasons: (1) sales-related expenses (including sales-related wages, travel and entertainment expenses) decreased by approximately RMB12,834,000; (2) sales-related expenses (including office and advertising expenses) increased by approximately RMB646,000; (3) sales-related expenses (including bidding service fee and agency service fee) increased by approximately RMB3,839,000; (4) sales-related expenses (including freight, maintenance, installation and debugging fees) increased by approximately RMB2,413,000; and (5) sales-related amortization, depreciation and other miscellaneous expenses increased by approximately RMB123,000.

Administrative and other expenses

Administrative expenses decreased by approximately RMB3,556,000, or approximately 9.18%, from approximately RMB38,743,000 for the six months ended 30 June 2024 to approximately RMB35,187,000 for the six months ended 30 June 2025. The decrease in administrative expenses of the Group during the Reporting Period was primarily due to the combined effects of the following reasons: (1) the salary, research and development and depreciation expenses related to managers decreased by approximately RMB3,472,000; (2) expenditure on travel, entertainment and welfare related to managers decreased by approximately RMB560,000; (3) expenditure on office, maintenance, subscriptions, consumables and utilities decreased by approximately RMB1,908,000; (4) bank fees and fees for lawyers and professionals were reduced by approximately RMB139,000; (5) rent, transportation expenses and taxes increased by approximately RMB1,559,000; and (6) amortization and other miscellaneous expenses increased by approximately RMB964,000.

Share of results of associates

During the Reporting Period, the Group owned 35% (as at 31 December 2024: 35%) equity interest in Beijing Pangda Yilian New Energy Technology Co., Limited* (北京龐大驛聯新能源科技有限公司) ("Pangda Yilian"). Pangda Yilian is mainly engaged in the construction of charging network for electric vehicles and lease business for electric vehicles. Pangda Yilian was accounted for as the Group's associate, and the Group's share of profit from Pangda Yilian for the Reporting Period was approximately RMB317,000.

During the Reporting Period, the Group owned 20% (as at 31 December 2024: 20%) equity interest in Qingdao Titans Yilian New Energy Technology Co., Limited* (青島泰坦驛聯新能源科技有限公司) ("Qingdao Titans"). Qingdao Titans is engaged in the construction of charging network for electric vehicles, as well as the sale, lease and maintenance of electric vehicles. Qingdao Titans was accounted for as the Group's associate, and the Group's share of profit from Qingdao Titans during the Reporting Period was approximately RMB2,000.

During the Reporting Period, the Group owned 9.4% (as at 31 December 2024: 9.4%) equity interest in Guangdong Titans Intelligent Power Co., Ltd* (廣東泰坦智能動力有限公司) ("Guangdong Titans"). Guangdong Titans is principally engaged in the research and development, sales and manufacturing of charging equipment for Automated Guided Vehicles ("AGV"). Guangdong Titans was accounted for as the Group's associate, and the Group's share of loss from Guangdong Titans during the Reporting Period was approximately RMB183,000.

MANAGEMENT DISCUSSION AND ANALYSIS

During the Reporting Period, the Group owned 17% (as at 31 December 2024: 17%) equity interests in Jiangsu Titans Intelligent Technology Co., Limited* (江蘇泰坦智慧科技有限公司) ("Jiangsu Titans"). Jiangsu Titans is primarily engaged in the technology development, technology transfer and technology consultancy of computer software and hardware; computer system integration and network engineering; development and subcontracting of computer software and sales of computer equipment. Jiangsu Titans is accounted for as the Group's associate, and the Group's share of loss from Jiangsu Titans during the Reporting Period amounted to approximately RMB1,073,000.

Finance costs

Finance costs of the Group increased by approximately 11.06% from approximately RMB4,423,000 for the six months ended 30 June 2024 to approximately RMB4,912,000 for the six months ended 30 June 2025. Finance costs of the Group as a percentage of the Group's revenue increased from 2.99% for the six months ended 30 June 2024 to 3.58% for the six months ended 30 June 2025. The increase in finance costs of the Group was attributable to the increase in the average borrowing interest expense during the Reporting Period as compared to the corresponding period last year.

Loss attributable to non-controlling interests

For the six months ended 30 June 2025, loss attributable to the non-controlling interests of the Group's non-wholly-owned subsidiaries was approximately RMB191,000, representing a decrease in loss of approximately RMB83,000 as compared to an attributable loss of approximately RMB274,000 in the corresponding period last year.

Loss attributable to owners of the Company

The Group recorded loss attributable to owners of the Company of approximately RMB29,618,000 for the six months ended 30 June 2025, representing an increase in loss of approximately RMB328,000 as compared to a loss of approximately RMB29,290,000 for the corresponding period in 2024.

Loss per share

For the six months ended 30 June 2025, basic and diluted loss per share of the Company ("Share(s)") were both RMB1.99 cents whilst the basic and diluted loss per share for the corresponding period in 2024 were both RMB1.96 cents. The basic and diluted loss per share were attributable to the losses recorded for the Reporting Period.

Employees and remuneration

As at 30 June 2025, the Group had 416 employees (as at 30 June 2024: 453) in total. During the six months ended 30 June 2025, total employees' remuneration amounted to approximately RMB29,534,000 (for the six months ended 30 June 2024: approximately RMB30,505,000). The remuneration paid to our employees and the Directors is based on their experience, responsibility, workload and the time devoted to the Group.

The Group participates in various employees' benefit plans, such as retirement benefit scheme and medical insurance. The Group also makes pension contributions in compliance with all material respects of the requirements of the laws and regulations of the jurisdictions where the Group operates.

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All PRC-based employees are entitled to participate in a defined contribution basic pension insurance plan in the social security insurance operated by the Ministry of Labour and Social Security of the PRC, and the premium in respect of which is undertaken by the Group and the employees respectively based on percentages fixed by relevant PRC laws. The only obligation of the Group in the PRC with respect to the retirement scheme is the required contributions under the retirement scheme. The Group has no other legal constructive obligations to pay further contributions.

During the six months ended 30 June 2024 and 2025, there were no contributions forfeited by the Group on behalf of its employees who left the plan prior to vesting fully in such contribution, nor had there been any utilization of such forfeited contributions to reduce future contributions. As at 30 June 2025 and 31 December 2024, no forfeited contributions were available for utilization by the Group to reduce the existing level of contributions as described in paragraph 26(2) of Appendix D2 to the Listing Rules.

The Company adopted the share option scheme on 18 December 2020 (the "Share Option Scheme"). The purpose of the Share Option Scheme is to provide incentives to the eligible persons (including but not limited to employees, officers, agents, consultants or representatives of any members of the Group (including the executive or non-executive directors of any members of the Group)) for their contributions to the Group and to enable the Group to recruit and retain high-calibre employees and attract and retain human resources that are valuable to the Group. Details of the Share Option Scheme is set out in the section headed "2020 Share Option Scheme" in the interim report of the Company.

Liquidity, financial resources and capital structure

There has been no change in the capital structure of the Group during the six months ended 30 June 2025. The capital of the Group only comprises ordinary shares.

The Group generally finances its operation through internal resources, bank and other borrowings. As at 30 June 2025, the Group had short-term bank deposits, bank balances and cash of approximately RMB154,588,000 (as at 31 December 2024: approximately RMB133,861,000), excluding restricted bank balances of approximately RMB21,883,000 (as at 31 December 2024: approximately RMB56,874,000).

The net current assets of the Group as at 30 June 2025 were approximately RMB375,719,000 (as at 31 December 2024: approximately RMB412,471,000).

Use of net proceeds from subscription

On 18 October 2022 (after trading hours), the Company entered into the subscription agreement (the "Subscription Agreement") with 唐山國控科創有限公司 (Tangshan Guokong Science and Technology Limited*) ("Tangshan Guokong Science and Technology"), the parent company of Tangshan Guokong Science and Technology Innovation Investment Group Co., Limited (唐山國控科技創新投資集團有限公司) (the "Offeror"), a company incorporated in Hong Kong with limited liability, to subscribe for 566,970,000 new ordinary Shares (the "Subscription Shares"). Pursuant to the Subscription Agreement, the Company has conditionally agreed to allot and issue, and Tangshan Guokong Science and Technology has conditionally agreed to subscribe the Subscription Shares at HK\$0.34 per Subscription Share (the "Subscription Price") for a total consideration of HK\$192,769,800 (the "Subscription"). The aggregate nominal value of the Subscription Shares is HK\$5,669,700. The market price of the Shares of the Company is HK\$0.33 per Share as quoted on the Stock Exchange on 18 October 2022, being the date of the Subscription Agreement. The net issue price per Subscription Share would be approximately HK\$0.332 per Subscription Share.

MANAGEMENT DISCUSSION AND ANALYSIS

Reasons for the Subscription

In order to seize the opportunities under the PRC national strategy and achieve repaid growth, the Company has to seek financial and market resources during the process of its business expansion. It was considered that the Subscription will expand the Company's shareholder base, and, as a result of which, to further strengthening the market's confidence in the development of the Company in the long run. The date of completion was 11 May 2023 and the net proceeds from the Subscription, after deducting all relevant costs and expenses of the Subscription were approximately HK\$188.29 million, and were utilized as follows:

Objective	Percentage of the total amount	Net proceeds HK\$ million	Utilised amount as at 31 December 2024 HK\$ million	Utilised amount as of 30 June 2025 HK\$ million	Unutilised net proceeds as of 30 June 2025 HK\$ million	Expected time period of the balance to be fully utilized
Investments in the expansion of the charging services for electric vehicles business	50%	94.14	42.44	53.00	41.14	By the end of 2025
Investments in the expansion of the charging equipment for electric vehicles business	40%	75.32	75.32	75.32	–	
General working capital of the Group	10%	18.83	18.83	18.83	–	
Total	100%	188.29	136.59	147.15	41.14	

MANAGEMENT DISCUSSION AND ANALYSIS

Bank and other borrowings

As at 30 June 2025, total bank and other borrowings of the Group amounted to RMB270,115,000 (among which RMB104,873,000 are secured loans) (as at 31 December 2024: RMB209,768,000, among which RMB209,768,000 were secured loans). Secured bank loans as at 30 June 2025 were subject to the floating interest rates ranging from 2.90% to 6.90% per annum. As at 30 June 2025, the total bank borrowings recorded by the Group increased by RMB60,347,000 as compared with those as at 31 December 2024.

As at 30 June 2025, the Group's current ratio (i.e. current assets divided by current liabilities) was 1.99 as compared with 2.07 as at 31 December 2024, and the gearing ratio (i.e. borrowings divided by total assets x 100%) was 27.23% as compared with 20.55% as at 31 December 2024.

Significant investments

Save as disclosed in this report, the Group did not hold any significant investment during the six months ended 30 June 2025.

Material acquisition and disposal of subsidiaries, associates and joint ventures

During the six months ended 30 June 2025, the Group had no material acquisitions or disposals of subsidiaries, associates or joint ventures.

Trade and bills receivables

As at 30 June 2025, the Group recorded trade and bills receivables (net of allowance) of approximately RMB321,705,000 (as at 31 December 2024: approximately RMB380,413,00). The Group made additional allowance for impairment loss in respect of trade and bills receivables of RMB2,280,000 during the six months ended 30 June 2025 (for the six months ended 30 June 2024: approximately RMB7,990,000). The allowances for impairment of trade receivables as at 30 June 2025 and 31 December 2024 were RMB66,810,000 and RMB103,465,000 respectively.

MANAGEMENT DISCUSSION AND ANALYSIS

The table below sets out the ageing analysis of trade receivables (net of allowance for impairment loss of trade receivables) of the Group as at 30 June 2025 and 31 December 2024.

	30 June 2025 RMB'000 (Unaudited)	31 December 2024 RMB'000 (Audited)
Within 90 days	59,568	215,345
91 days to 180 days	56,722	38,094
181 days to 365 days	149,353	88,850
Over 1 year to 2 years	53,288	26,216
Over 2 years to 3 years	4,774	11,908
	321,705	380,413

Our key products, namely electrical DC product series, are supplied to, among others, power generation plants and power grid companies. Sales are recognised upon product delivery which may be conducted before the date when trade receivables are due for payment. Our customers are only required to pay us the purchase amount pursuant to the terms of the sales contracts. For the purpose of selling our electrical DC products, we may require the payment of a deposit of approximately 10% of the total contract sum to be paid after signing the contract, and 80% of the contract sum by the customer after our products have been delivered and properly installed and tested. It is normally stipulated in the contract that the balance of 10% will be withheld, being retention money as a form of product performance surety, and be settled by the customer to us 12 to 18 months after the on-site installation and testing.

We consider that longer trade and bills receivables turnover days and the higher proportion of overdue trade and bills receivables were mainly due to (1) the time lag between our accounting policy to recognise the full sales amount and trade receivables amount upon delivery of product until the due dates of trade receivables; (2) some of our customers in the power generation or transmission sectors settling the amounts payable to their suppliers, including us, after completion of the construction of their whole power generation units or transforming stations; and (3) delay in the schedule of some of the customers' projects.

Whilst we believe it is a special feature of the power electronic market that equipment suppliers will face a relatively long trade receivables turnover period, we will continue to monitor, control and speed up the collection of our trade receivables by closely liaising with the customers and monitoring progress of their projects.

MANAGEMENT DISCUSSION AND ANALYSIS

Pledge of assets

As at 30 June 2025, the Group's leasehold land and buildings with carrying amounts of approximately RMB103,419,000 (as at 31 December 2024: RMB122,900,000) were pledged to secure bank borrowings and other facilities granted to the Group.

Capital commitments and contingent liabilities

As at 30 June 2025, the Group had capital expenditure contracted for but not provided in the consolidated financial information of approximately RMB5,250,000 (as at 31 December 2024: approximately RMB5,250,000).

As at 30 June 2025 and the date of this report, the Group had no significant contingent liabilities.

Foreign exchange

The Group conducts its business primarily in the PRC with substantially all of its transactions denominated and settled in Renminbi. The Group's consolidated financial information is expressed in Renminbi, whereas dividends on Shares, if any, will be paid in Hong Kong dollars. Thus, any fluctuation of Renminbi could affect the value of Shares.

During the Reporting Period, the Group recorded exchange gains of approximately RMB3,000 (corresponding period in 2024: RMB54,000). As at 30 June 2025, the Group had no hedging arrangement in place with respect to foreign currency exchange.

The Group adopted a prudent approach towards its treasury policies. Our treasury function mainly involves the management of our cash flow. Cash is mainly deposited in banks in Renminbi for our working capital purposes. We did not have any material holding in foreign exchange (except for business purposes) during the six months ended 30 June 2025.

Our accounts department projects monthly cash receipts and plans for cash payments based on the data provided by our marketing management and supporting teams regarding the progress on the customers' projects and relevant payment plans. Thereafter, our accounts department plans for cash payments based on the projections.

The Group strives to reduce exposure to credit risk by performing on-going credit evaluations of the financial conditions of its customers. Our sales representatives and other sales staff together with our sales partners will monitor the development of our customers' projects on a timely basis and communicate with our customers regarding the settlement of our trade and bills receivables.

Future business prospect and plans

In 2025, new energy vehicles will remain a pivotal national priority for stimulating domestic demand growth and industrial upgrading, with new energy vehicles-related industries continuing to witness sustained development opportunities. Supported by relevant policies, the upgrading and generational renewal of charging infrastructure equipment will accelerate significantly, jointly driving industry advancement through coordinated development with power grid systems.

MANAGEMENT DISCUSSION AND ANALYSIS

On 3 June 2025, the Ministry of Industry and Information Technology, National Development and Reform Commission, Ministry of Agriculture and Rural Affairs, Ministry of Commerce, and National Energy Administration formally and publicly released the “Joint Circular of Five Ministries and Commissions on Organizing the 2025 New Energy Vehicle Rural Promotion Campaign”, which will organize the 2025 new energy vehicles rural promotion campaign.

On 7 July 2025, the General Office of the National Development and Reform Commission and relevant authorities issued the “Circular on Promoting the Scientific Planning and Construction of High-Power Charging Infrastructure”. The Circular states strengthened coordination in specialized planning for high-power charging facilities, striving to deploy over 100,000 high-power charging facilities nationwide by the end of 2027; achieving generational upgrades in service quality and technological applications; enhanced operational management of high-power charging facilities; strengthened safety management of high-power charging facilities; promoted integrated development of high-power charging facilities with power grid systems; establishing model high-power charging demonstration cities and expressway corridors at appropriate junctures; advancing the high-quality development of high-power charging facilities.

Under China’s national “dual carbon” strategic goals, transportation electrification and new energy power reform have emerged as two core development pathways. Serving as a critical bridge connecting new energy vehicles and new-type power systems, charging infrastructure undertakes essential functions in energy management and information exchange, while bearing the mission to propel the industry’s high-quality development.

The Group will proactively respond to national strategic imperatives, fully leverage its competitive strengths, continuously advance product technology capabilities, expand business domains, and further strengthen brand influence to contribute to the sustainable development of the new energy industry. Key priorities for operational management in the second half of the year are as follows:

1. Improving the production and sales system, and actively expanding the market territory

In terms of production and manufacturing, the Group will continue to enhance the design and process standards at its manufacturing facilities in Zhuhai City of Guangdong Province, and Tangshan City of Hebei Province. We will optimize inspection equipment, accelerate the digital and intelligent transformation of production processes, and implement artificial intelligence to boost manufacturing efficiency and product quality.

In the sales and market expansion domain, the Group will be guided by market trends and centered on customer needs. By matching scenario-specific requirements for equipment power, product portfolio strategies, and operational approaches, we will continuously broaden market penetration and enhance market share. For marketing, we will optimize incentive mechanisms to empower sales expansion; strengthen market outreach through digital marketing, scenario-based experiences, joint promotions, and tiered customer operations. Concurrently, we will define distinct market roles for direct sales versus agents during business execution: prioritizing allocation of direct sales resources to key industries and core regional projects to leverage their deep-service advantages, while achieving extensive coverage in lower-tier markets and standardized demand scenarios through agents. A cross-channel information sharing mechanism will be established to prevent customer churn.

MANAGEMENT DISCUSSION AND ANALYSIS

In strengthening existing advantages, the Group will further consolidate its leadership in both high-power fast charging and smart flexible charging markets, proactively driving the implementation of standardized products based on this foundation. For the four major scenarios—public charging stations, destination charging, highway energy replenishment, and battery charging and swapping of heavy-duty trucks—we will formulate targeted selection strategies addressing total system power matching, charging terminal configuration, single-module power selection, and power distribution methodologies. By delivering customized solutions, we will rapidly expand coverage across a broader customer base to build a comprehensive energy ecosystem network.

Recognizing battery charging and swapping of heavy-duty trucks as a high-potential sector, the Group will significantly increase resource commitments. Building on successful operational experience from existing truck battery-swapping projects, we will conduct thorough investigations at logistics hubs, port terminals, and other heavy-duty vehicle concentration zones to identify core customer pain points regarding range reliability, swapping operation speed, and total cost of ownership, enabling the development of customized charging/swapping configurations. Through strategic placement of intelligent charging/swapping stations for heavy-duty trucks, we will construct an energy replenishment network spanning critical freight corridors. To effectively enhance the stability of green power supply, the Group plans to utilize BMS and EMS energy management technologies while leveraging existing commercial/industrial energy storage application scenarios and qualified enterprises in target cities for deployment in the energy storage industry, conducting business operations including design and manufacturing, investment and operations for commercial/industrial energy storage projects, with primary focus on commercial and industrial energy storage, integrated photovoltaic-storage and new energy multi-service stations to advance synergistic development of green energy.

2. Strengthening the operation and management of charging stations and assisting major operators in upgrading their operations

Currently, under the strategic guidance of new energy system development, local governments are accelerating intelligent upgrades of charging infrastructure through diversified financing channels with strengthened policy incentives. Capitalizing on mature investment-construction-operation expertise cultivated through years of dedicated efforts in the new energy sector, the Group has innovatively established a fully integrated “investment + construction + operation” ecosystem, underpinned by self-developed high-performance charging equipment product lines and continuously evolving core technologies, including V2G and intelligent dispatching. With a dedicated focus on existing charging stations at public venues, including urban transportation hubs and commercial complexes, we deliver full lifecycle services spanning equipment renewal, system upgrades, and energy efficiency management, while concurrently establishing integrated “PV-storage-charging-swapping-inspection” smart energy demonstration projects to develop multi-energy complementary integrated energy service systems. Through flexible deployment of financial instruments, we pioneer diversified business ecosystems featuring “basic services + value-added operations” to proactively enhance charging facility utilization efficiency and user experience, driving synergistic development between the new energy vehicles industry and new-type power systems, thereby providing replicable full-scenario solutions for urban green and low-carbon transition.

MANAGEMENT DISCUSSION AND ANALYSIS

3. Emphasis on research and development, enhancing the core competitiveness of products

The Group profoundly implements innovation-driven development strategies, anchored in core power electronics technologies, achieving continuous breakthroughs in intelligent power supply, surveillance product ecosystems, and other products including liquid-cooled and forced-air cooled ultra-fast charging systems, while concurrently advancing upgrades across the full range of standardized products and deploying next-generation commercial and industrial energy storage systems. By enhancing monitoring product platforms, software frameworks, and system integration capabilities, unified control of charging, energy storage, and photovoltaic systems is achieved. Customer-centric and scenario-adaptive, we deepen research and development collaboration and product iteration cycles, preemptively building technology reserves to deliver safer, more efficient, and intelligent products. This approach not only consolidates current core competitiveness but also precisely calibrates positioning for future markets, propelling industry evolution through technological innovation.

4. Optimizing internal management and enhancing comprehensive resilience

The Company will enhance the competitiveness by optimizing the supply chain architecture, upgrading various information systems, and dismantling data silos to enhance efficiency and reduce operating costs. Aiming to achieve deep integration across departments with a refined division of labor, it will establish management positions based on actual demands and strengthen executive training to improve cost governance capabilities. Through scientific assessment, the Company plans to advance structural streamlining, cultivate versatile talents, propel managerial rejuvenation, and reduce workforce redundancy.

Refine various evaluation mechanisms, deepen the integration of Key Performance Indicators (KPIs) and the Objectives and Key Results (OKRs) methodologies, focus on enhancing core work efficiency; deploy AI-augmented office tools to elevate employees' overall competency and work efficiency, forge high-efficiency teams, and achieve resilient development through optimal resource allocation.

INTERIM DIVIDEND

The Board did not declare an interim dividend for the six months ended 30 June 2025 (for the six months ended 30 June 2024: nil).

COMPLIANCE WITH CORPORATE GOVERNANCE CODE

The Company has complied with all applicable code provisions (the "Code Provisions") of the Corporate Governance Code as set out in Appendix C1 to the Listing Rules during the six months ended 30 June 2025 and there has been no material deviation from the Code Provisions.

COMPLIANCE WITH THE MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code as set out in Appendix C3 to the Listing Rules as its model code regarding directors securities transactions. Having made specific enquiry of all Directors, all Directors confirmed that they had complied with the required standards of the Model Code during the six months ended 30 June 2025.

MANAGEMENT DISCUSSION AND ANALYSIS

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the six months ended 30 June 2025.

MATERIAL LITIGATION AND ARBITRATION PROCEEDINGS

The Group had no material litigation or arbitration during the six months ended 30 June 2025.

REVIEW BY AUDIT COMMITTEE

The audit committee of the Company has reviewed and discussed with the management the accounting principles and practices adopted by the Group and the Group's risk management, internal control systems and financial reporting matters, including the review of the unaudited consolidated interim results of the Group for the six months ended 30 June 2025.

EVENT AFTER THE REPORTING PERIOD

Save as disclosed in this report, there was no significant event after the Reporting Period.

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended 30 June 2025

	NOTES	Six months ended 30 June	
		2025	2024
		RMB'000 (Unaudited)	RMB'000 (Unaudited)
Revenue	4	137,218	148,007
Cost of revenue		(101,486)	(100,731)
Gross profit		35,732	47,276
Other revenue and income	5	1,951	4,164
Other gains and losses	6	(66)	101
Selling and distribution expenses		(26,336)	(32,149)
Administrative and other expenses		(35,187)	(38,743)
Impairment losses of financial assets and contract assets, net	7	(49)	(8,668)
Share of results of associates		(937)	689
Finance costs		(4,912)	(4,423)
Loss before tax		(29,804)	(31,753)
Income tax (expense) credit	8	(5)	2,189
Loss for the period	9	(29,809)	(29,564)
Other comprehensive expense for the period			
<i>Items that will not be reclassified subsequently to profit or loss:</i>			
Net fair value gain (loss) on financial assets at fair value through other comprehensive income		1,894	(511)
Income tax relating to item that will not be reclassified subsequently to profit or loss		(426)	71
Other comprehensive income (expense) for the period, net of income tax		1,468	(440)
Total comprehensive expense for the period		(28,341)	(30,004)

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended 30 June 2025

	NOTE	Six months ended 30 June	
		2025	2024
		RMB'000 (Unaudited)	RMB'000 (Unaudited)
Loss for the period attributable to:			
– Owners of the Company		(29,618)	(29,290)
– Non-controlling interests		(191)	(274)
		<u>(29,809)</u>	<u>(29,564)</u>
Total comprehensive expense for the period attributable to:			
– Owners of the Company		(28,150)	(29,730)
– Non-controlling interests		(191)	(274)
		<u>(28,341)</u>	<u>(30,004)</u>
Loss per share	11		
Basic and diluted		<u>(1.99 cents)</u>	(1.96 cents)

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2025

	NOTES	30 June 2025 RMB'000 (Unaudited)	31 December 2024 RMB'000 (Audited)
Non-current assets			
Property, plant and equipment	12	171,265	155,907
Right-of-use assets		7,025	7,935
Intangible assets		8,519	8,684
Interests in associates	13	19,455	20,392
Financial assets at fair value through other comprehensive income	14	7,194	5,300
Financial asset at fair value through profit or loss	14	1,440	1,230
Deferred tax assets		21,949	22,375
		236,847	221,823
Current assets			
Inventories		162,599	143,082
Trade receivables	15	321,705	380,413
Contract assets		33,962	34,800
Prepayments, deposits and other receivables		56,661	45,850
Amounts due from associates		329	633
Tax recoverable		3,361	3,361
Restricted bank balances		21,883	56,874
Bank balances and cash		154,588	133,861
		755,088	798,874
Current liabilities			
Trade and bills payables	16	130,280	155,765
Accruals and other payables		7,916	8,461
Contract liabilities		31,085	63,858
Amounts due to associates		455	455
Bank and other borrowings	17	209,534	155,800
Lease liabilities		–	1,963
Tax payable		99	101
		379,369	386,403
Net current assets		375,719	412,471
Total assets less current liabilities		612,566	634,294



CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2025

	NOTES	30 June 2025 RMB'000 (Unaudited)	31 December 2024 RMB'000 (Audited)
Non-current liabilities			
Bank and other borrowings	17	60,581	53,968
Deferred tax liabilities		11,315	11,315
		71,896	65,283
Net assets		540,670	569,011
Capital and reserves			
Share capital	18	13,093	13,093
Share premium and reserves		519,029	547,179
Equity attributable to owners of the Company		532,122	560,272
Non-controlling interests		8,548	8,739
Total equity		540,670	569,011

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the six months ended 30 June 2025

	Attributable to Owner of the Company										Non-controlling interests	Total equity
	Share capital	Share premium	Share option reserve	Merger reserve	Exchange translation reserve	Investments revaluation reserve	Capital reserve	Statutory reserve fund	Retained profits	Total		
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
				(Note (a))			(Note (b))					
At 1 January 2024 (Audited)	13,093	490,330	5,722	8,640	504	(13,394)	(4,771)	67,285	41,999	609,408	9,229	618,637
Loss for the period	-	-	-	-	-	-	-	-	(29,290)	(29,290)	(274)	(29,564)
Other comprehensive expense for the period:												
Net fair value loss on financial assets at other comprehensive income	-	-	-	-	-	(511)	-	-	-	(511)	-	(511)
Income tax relating to items that will not be classified subsequently	-	-	-	-	-	71	-	-	-	71	-	71
Total comprehensive expense for the period	-	-	-	-	-	(440)	-	-	(29,290)	(29,730)	(274)	(30,004)
Transfer in (out)	-	-	-	-	-	-	-	1,412	(1,412)	-	-	-
Recognition of equity-settled share-based payment expenses	-	-	1,379	-	-	-	-	-	-	1,379	-	1,379
At 30 June 2024 (Unaudited)	13,093	490,330	7,101	8,640	504	(13,834)	(4,771)	68,697	11,297	581,057	8,955	590,012
At 1 January 2025 (Audited)	13,093	490,330	3,237	8,640	504	(17,147)	(4,771)	67,633	(1,247)	560,272	8,739	569,011
Loss for the period	-	-	-	-	-	-	-	-	(29,618)	(29,618)	(191)	(29,809)
Other comprehensive income for the period:												
Net fair value gain on financial assets at other comprehensive income	-	-	-	-	-	1,894	-	-	-	1,894	-	1,894
Income tax relating to items that will not be classified subsequently	-	-	-	-	-	(426)	-	-	-	(426)	-	(426)
Total comprehensive expense for the period	-	-	-	-	-	1,468	-	-	(29,618)	(28,150)	(191)	(28,341)
Transfer in (out)	-	-	-	-	-	-	-	1,323	(1,323)	-	-	-
At 30 June 2025 (Unaudited)	13,093	490,330	3,237	8,640	504	(15,679)	(4,771)	68,956	(32,188)	532,122	8,548	540,670

Notes:

- (a) Merger reserve represents the amount of consideration paid to Zhuhai Titans Group Company Limited, in excess of the net book value of the subsidiary acquired from Zhuhai Titans Technology Co., Ltd.* 珠海泰坦科技股份有限公司 ("Titans Technology") in previous years.
- (b) Capital reserve represents the difference between the consideration paid for the acquisition of additional equity interests in subsidiaries and the carrying value of the additional equity interests of the subsidiaries acquired.

* English name is for identification purpose only.



CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

For the six months ended 30 June 2025

	Six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
OPERATING ACTIVITIES		
Cash used in operation	(38,851)	(69,957)
Income tax paid	(7)	–
NET CASH USED IN OPERATING ACTIVITIES	(38,858)	(69,957)
INVESTING ACTIVITIES		
Placement of restricted bank balances	(20,692)	(42,361)
Withdrawal of restricted bank balances	55,683	18,466
Purchase of property, plant and equipment	(24,800)	(16,194)
Capital refund from on associate	–	735
Purchase of intangible asset	(4,078)	–
Other cash flows arising from investing activities	–	815
NET CASH FROM (USED IN) INVESTING ACTIVITIES	6,113	(38,539)
FINANCING ACTIVITIES		
New bank and other borrowings raised	183,623	112,000
Repayment of bank and other borrowings	(123,276)	(55,393)
Interest paid	(4,905)	(4,423)
Receipts from government grants	–	864
Other cash flows used in financing activities	(1,970)	(1,970)
NET CASH FROM FINANCING ACTIVITIES	53,472	51,078
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	20,727	(57,418)
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD	133,861	219,772
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD, representing bank balances and cash	154,588	162,354

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

1. GENERAL INFORMATION

China Titans Energy Technology Group Co., Limited (the “Company”) was incorporated and registered as an exempted company in the Cayman Islands with limited liability. The shares of the Company are listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). The Company’s immediate holding company is 唐山國控科技創新投資集團有限公司 (Tangshan Guokong Science and Technology Innovation Investment Group Co., Limited*) (“Tangshan Guokong”), and its shares is ultimately owned by 唐山國控集團有限公司 (“Tangshan Guokong Group Company Limited”) (“Tangshan Group”). The ultimate controlling party of Tangshan Group is 唐山市人民政府國有資產監督管理委員會 (Tangshan Municipal People’s Government State-owned Assets Supervision and Administration Commission*) (“Tangshan SASAC”) in the People’s Republic of China (the “PRC”).

The addresses of the registered office and principal place of business of the Company are disclosed in the section “Corporate Information” to the interim report.

The principal activities of the Company and its subsidiaries (hereinafter collectively referred to as the “Group”) are (i) supply of power electric products and equipment; (ii) the sales, lease and other business of electric vehicles; (iii) provision of charging services for electric vehicles and construction services of charging poles for electric vehicles under Build-Operate-Transfer (“BOT”) arrangements. The Company’s principal activity is investment holding.

The condensed consolidated financial statements of the Group are presented in Renminbi (“RMB”), which is also the functional currency of the Company.

2. BASIS OF PREPARATION

The condensed consolidated financial statements have been prepared in accordance with Hong Kong Accounting Standard 34 Interim Financial Reporting issued by the Hong Kong Institute of Certified Public Accountants (the “HKICPA”) as well as the applicable disclosure requirements of Appendix D2 to the Rules Governing the Listing of Securities on the Stock Exchange.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

3. PRINCIPAL ACCOUNTING POLICIES

The condensed consolidated financial information have been prepared on the historical cost basis except for certain financial instruments, which are measured at fair values, as appropriate.

The accounting policies used in the condensed consolidated financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2024 except as described below.

Application of amendments to Hong Kong Financial Reporting Standards ("HKFRSs")

In the current reporting period, the Group has applied the following amendments to HKFRSs issued by the HKICPA, for the first time, which are mandatorily effective for the Group's annual period beginning on 1 January 2025 for the preparation of the Group's condensed consolidated financial statements:

Amendments to HKAS 21	Lack of Exchangeability
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The application of the amendments HKFRSs in the current interim period has had no material effect on the Group's financial performance and positions for the current and prior periods and/or on the disclosures set out in these condensed consolidated financial statements.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

4. REVENUE AND SEGMENT INFORMATION

Revenue represents the amounts arising on (i) sales of electric products including direct current power system, power storage equipment and charging equipment for electric vehicles; (ii) provision of charging services for electric vehicles; and (iii) income from the sales, lease and other business of electric vehicles.

An analysis of the Group's revenue for the six months ended 30 June is as follows:

	Six months ended 30 June	
	2025	2024
	RMB'000 (Unaudited)	RMB'000 (Unaudited)
Revenue from contract with customers within the scope of HKFRS 15		
Disaggregated by major products or services lines		
Sales of electric products		
– DC Power System	46,858	60,122
– Charging Equipment	79,053	75,914
Provision of charging services for electric vehicles	11,130	11,892
	137,041	147,928
Revenue from other source		
Income from the sales, lease and other business of electric vehicles		
– Fixed lease payments	177	79
	137,218	148,007

Information reported to the executive directors of the Company, being the chief operating decision maker (the "CODM"), for the purposes of resource allocation and assessment of segment performance focuses on types of goods or services delivered or provided. The CODM has chosen to organise the Group around differences in products and services.

The Group's reporting segments under HKFRS 8 are as follows:

- (i) DC Power System – Manufacturing and sales of direct current power system
- (ii) Charging Equipment – Manufacturing and sales of charging equipment for electric vehicles
- (iii) Charging Services – Provision of charging services for electric vehicles



NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

4. REVENUE AND SEGMENT INFORMATION (continued)

Segment revenue and results

The following is an analysis of the Group's revenue and the results by reportable and operating segments:

For the six months ended 30 June 2025

	DC Power System RMB'000 (Unaudited)	Charging Equipment RMB'000 (Unaudited)	Charging Services RMB'000 (Unaudited)	Unallocated RMB'000 (Unaudited)	Total RMB'000 (Unaudited)
Segment revenue	46,858	79,053	11,130	177	137,218
Segment results	7,356	26,435	849	133	34,773
Other revenue and income					1,951
Unallocated other gains and losses					(66)
Unallocated expenses					(60,613)
Share of results of associates					(937)
Finance costs					(4,912)
Loss before tax					(29,804)

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

4. REVENUE AND SEGMENT INFORMATION (continued)

Segment revenue and results (continued)

The following is an analysis of the Group's revenue and the results by reportable and operating segments: (continued)

For the six months ended 30 June 2024

	DC Power System RMB'000 (Unaudited)	Charging Equipment RMB'000 (Unaudited)	Charging Services RMB'000 (Unaudited)	Unallocated RMB'000 (Unaudited)	Total RMB'000 (Unaudited)
Segment revenue	60,122	75,914	11,892	79	148,007
Segment results	13,893	24,876	342	25	39,136
Other revenue and income					4,164
Unallocated other gains and losses					101
Unallocated expenses					(71,420)
Share of results of associates					689
Finance costs					(4,423)
Loss before tax					(31,753)

Note: All of the segment revenue reported above is from external customers.

The accounting policies of the operating segments are the same as the Group's accounting policies. Segment results represent the profit earned from each segment without allocation of other revenue, certain other gains and losses, share of results of associates, certain selling and distribution and administrative costs, directors' emoluments and finance costs. This is the measure reported to the CODMs for the purposes of resource allocation and performance assessment.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

4. REVENUE AND SEGMENT INFORMATION (continued)

Segment assets and liabilities

The following is an analysis of the Group's assets and liabilities by reportable segments:

Segment assets	30 June	31 December
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Audited)
DC Power System	263,699	290,023
Charging Equipment	444,879	435,716
Charging Services	53,158	51,564
Total segment assets	761,736	777,303
Unallocated	230,199	243,394
Consolidated assets	991,935	1,020,697
Segment liabilities	30 June	31 December
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Audited)
DC Power System	55,209	94,993
Charging Equipment	93,142	100,161
Charging Services	13,113	27,715
Total segment liabilities	161,464	222,869
Unallocated	289,801	232,063
Consolidated liabilities	451,265	454,932

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

4. REVENUE AND SEGMENT INFORMATION (continued)

Segment assets and liabilities (continued)

For the purpose of monitoring segment performance and allocating resource between reporting segments:

- all assets are allocated to operating segments other than interests in associates, financial assets at fair value through other comprehensive income ("FVTOCI"), financial assets at fair value through profit or loss ("FVTPL"), deferred tax assets, certain deposits and other receivables, tax recoverable, restricted bank balances and bank balances and cash; and
- all liabilities are allocated to operating segments other than certain accruals and other payables, tax payable, bank and other borrowings and deferred tax liabilities.

5. OTHER REVENUE AND INCOME

	Six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Bank interest income	135	777
Government grants (Note (a))	1,434	864
Value added tax ("VAT") refunds (Note (b))	352	1,989
Others	30	534
	1,951	4,164

Notes:

- (a) During the six months ended 30 June 2025 and 2024, the government grants are subsidies received regarding the research and development on technology innovation and promotion of electric vehicles. There are no unfulfilled conditions or contingencies relating to those subsidies and they are recognised as other income upon receipt.
- (b) The amount represents the VAT refund in respect of sales of electric products qualified under the PRC tax bureau's policy.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

6. OTHER GAINS AND LOSSES

	Six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Fair value gain on financial assets at FVTPL	210	47
Net exchange (loss) gain	(3)	54
Loss on write-off of property, plant and equipment	(273)	–
	(66)	101

7. IMPAIRMENT ASSESSMENT ON FINANCIAL ASSETS AND CONTRACT ASSETS UNDER EXPECTED CREDIT LOSS MODEL

	Six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Impairment losses recognised on financial assets and contract assets under expected credit loss model, net of reversal	49	8,668

The basis of determining the inputs and assumptions and the estimation techniques used in the condensed consolidated financial statements for the six months ended 30 June 2025 are the same as those followed in the preparation of the Group's annual financial statements for the year ended 31 December 2024.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

8. INCOME TAX (EXPENSE) CREDIT

	Six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Deferred tax	(5)	2,189

Hong Kong Profits Tax is calculated at 16.5% of the estimated assessable profits for the six months ended 30 June 2025 and 2024. No provision for Hong Kong Profits Tax has been made as the Group's income neither arises in, nor was derived from, Hong Kong for the six months ended 30 June 2025 and 2024.

Under the Law of the PRC on Enterprise Income Tax (the "EIT Law") and Implementation Regulation of the EIT Law, the applicable tax rate of certain PRC subsidiaries is 25% (six months ended 30 June 2024: 25%). Titans Technology was accredited as an approved high technology enterprise and therefore is entitled to a tax concession period of reduction in Enterprise Income Tax ("EIT") rate of 15% from 2020 to 2023. In December 2023, Titans Technology obtained extension approval from the relevant tax authority in PRC for entitlement of a tax concession period of reduction in EIT rate of 15% from 2024 to 2026. No provision for EIT has been made for the six months ended 30 June 2025 and 2024 as the Group did not have any assessable profits subject to EIT.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

9. LOSS FOR THE PERIOD

Loss for the period has been arrived at after charging (crediting):

	Six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
(Reversal of) Impairment losses on financial assets:		
– trade receivables	2,280	7,990
– contract assets	(655)	678
– other receivables	(891)	–
– amount due from associates	(685)	–
Impairment losses on financial assets and contract assets, net of reversal	49	8,668
Depreciation of property, plant and equipment	9,169	11,759
Depreciation of right-of-use assets	910	910
Amortisation of intangible assets	4,243	2,443
Total depreciation and amortisation	14,322	15,112
Bank interest income	(135)	(777)
Fair value gain on financial assets at fair value through profit or loss	(210)	(47)
Cost of inventories recognised as an expense	77,941	77,368
Research and development expenses (including in administrative and other expenses) (Note)	13,328	11,265

Note: Research and development expenses included staff costs and depreciation of property, plant and equipment for the purpose of research and development activities.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

10. DIVIDENDS

No dividend has been paid or proposed by the Company for the six months ended 30 June 2025 and 2024 nor has any dividend been proposed since the end of reporting period.

11. LOSS PER SHARE

The calculation of basic and diluted loss per share attributable to owners of the Company is based on the following data:

	Six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Loss for the purpose of basic and diluted loss per share	(29,618)	(29,290)

	Six months ended 30 June	
	2025	2024
	'000	'000
Number of shares		
Weighted average number of ordinary shares for the purpose of basic and diluted loss per share	1,492,026	1,492,026

As the Group incurred loss for the six months ended 30 June 2025 and 30 June 2024, the impact of share options was not included in the calculation of the diluted losses per share as their inclusion would be anti-dilutive. Accordingly, diluted losses per share for the six months ended 30 June 2025 and 30 June 2024 are the same as basic losses per share.

12. MOVEMENTS IN PROPERTY, PLANT AND EQUIPMENT

During the six months ended 30 June 2025, the Group wrote off certain property, plant and equipment with an aggregate carrying amount of approximately RMB273,000 (six months ended 30 June 2024: Nil).

During the six months ended 30 June 2025, the Group acquired property, plant and equipment with a cost of approximately RMB24,800,000 (six months ended 30 June 2024: RMB16,194,000).

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

13. INTERESTS IN ASSOCIATES

	30 June 2025 RMB'000 (Unaudited)	31 December 2024 RMB'000 (Audited)
Cost of investment in unlisted associates	17,145	17,145
Share of post acquisition results, net of dividend received	3,007	3,944
Accumulated impairment losses recognised	(697)	(697)
	19,455	20,392

As at 30 June 2025 and 31 December 2024, the Group had interests in the following material associates:

Name of entity	Form of entity	Place of establishment/ operation	Class of shares held	Proportion of ownership interests indirectly held by the Group		Proportion of voting power held		Principal activities
				30/6/2025	31/12/2024	30/6/2025	31/12/2024	
Jiangsu Titans Intelligent Technology Co., Ltd.* ("Jiangsu Titans") 江蘇泰坦智慧科技有限公司	Registered	The PRC	Contributed capital	17%	17%	20% (Note (i))	20% (Note (i))	Research and development, sales and manufacturing of computer software and hardware
Guangdong Titans Intelligence Power Co., Ltd.* ("Guangdong Titans") 廣東泰坦智能動力有限公司	Registered	The PRC	Contributed capital	9.4%	9.4%	20% (Note (ii))	20% (Note (ii))	Research and development, sales and manufacturing of automated guided vehicles

Notes:

- (i) The Group is able to exercise significant influence over Jiangsu Titans because it has the power to appoint one out of the five directors of that company under the provisions stated in the Articles of Association of Jiangsu Titans.
- (ii) The Group is able to exercise significant influence over Guangdong Titans because it has the power to appoint one out of the five directors of that company under the provisions stated in the Articles of Association of Guangdong Titans.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

14. FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS

(a) Fair value of the Group's financial instruments that are measured at fair value on a recurring basis

The table analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1 – Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

The following table provides the fair value measurement hierarchy of the Group's financial instruments as at 30 June 2025 and 31 December 2024:

	Level 3	
	30 June	31 December
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Audited)
Financial assets at FVTPL		
Listed equity security	1,440	1,230
Financial assets at FVTOCI (Note)		
Unlisted equity securities	7,194	5,300

Note: The Directors have elected to designate these investments to be measured at FVTOCI as they believe that recognising short-term fluctuations in these investments' fair value in profit or loss would not be consistent with the Group's strategy of holding these investments for long-term purposes and realising their performance potential in the long run.

There were no transfers between levels of fair value hierarchy in the current and prior periods.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

14. FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS (continued)

(a) Fair value of the Group's financial instruments that are measured at fair value on a recurring basis (continued)

The valuation techniques and inputs used in the fair value measurement of the financial instruments on a recurring basis are set out below:

Financial instruments	Fair value as at		Fair value hierarchy	Valuation technique and key inputs	Significant unobservable inputs	Relationship of key inputs and significant unobservable inputs to fair value
	30/6/2025	31/12/2024				
	RMB'000	RMB'000				
	(Unaudited)	(Audited)				
Listed equity securities at FVTPL (Note)	<u>1,440</u>	1,230	Level 3	Market approach – by applying market multiples from comparable companies and adjusted by marketability discount	(i) Enterprise value ("EV")-to-earnings before interest, taxation, depreciation and amortisation ("EBITDA") ratio of 17.8 (31/12/2024: 15.4) (ii) Marketability discount of 20.50% (31/12/2024: 20.50%)	(i) The higher of EV to EBITDA ratio, the higher the fair value. (ii) The higher of the marketability discount, the lower the fair value.
Unlisted equity securities at FVTOCI	<u>7,194</u>	5,300	Level 3	Market approach – by reference to the asset with identical or similar assets in the market	(i) Price-to-book ratio of 0.31 to 0.40 (31/12/2024: 0.31 to 0.37) (ii) Marketability discount ranged from 36% to 42% (31/12/2024: 20.5%)	(i) The higher the price-to-book ratio, the higher the fair value. (ii) The higher of marketability discount, the lower the fair value.

Note: The listed security do not have active market transactions in both periods and the Group adopted market approach to estimate its fair value.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

14. FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS (continued)

(a) Fair value of the Group's financial instruments that are measured at fair value on a recurring basis (continued)

Reconciliation of Level 3 fair value measurement of financial instruments that are measured on a recurring basis are as follows:

	Listed equity securities RMB'000	Unlisted equity securities RMB'000
At 1 January 2024 (Audited)	1,209	9,628
Changes in fair value through profit or loss	21	–
Changes in fair value through other comprehensive income	–	(4,328)
At 31 December 2024 (Audited)	1,230	5,300
Changes in fair value through profit or loss	210	–
Changes in fair value through other comprehensive income	–	1,894
At 30 June 2025 (Unaudited)	1,440	7,194

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

15. TRADE RECEIVABLES

	30 June 2025 RMB'000 (Unaudited)	31 December 2024 RMB'000 (Audited)
Trade receivables	388,515	483,878
Less: Allowance for impairment losses	(66,810)	(103,465)
	321,705	380,413

The following is an ageing analysis of trade receivables, net of allowance for impairment losses of trade receivables, presented based on the dates of delivery of goods or services, which approximates the respective revenue recognition dates, at the end of the reporting period:

	30 June 2025 RMB'000 (Unaudited)	31 December 2024 RMB'000 (Audited)
0 – 90 days	59,568	215,345
91 – 180 days	54,722	38,094
181 – 365 days	149,353	88,850
1 – 2 years	53,288	26,216
2 – 3 years	4,774	11,908
	321,705	380,413

The Group allows an average credit period of 90 days (31 December 2024: 90 days) to its trade customers. For certain customers with installment payments, initial payments are requested and due upon signing of sales contracts, while remaining payments are fallen due after installation and testing. Retention money will be fallen due from the end of the product quality assurance period. For the trade receivables from the state-owned enterprises, they normally settle their outstanding balances upon the completion of their constructions in accordance with the industry practice in the PRC.

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

16. TRADE AND BILLS PAYABLES

	30 June 2025 RMB'000 (Unaudited)	31 December 2024 RMB'000 (Audited)
Trade payables	75,880	106,527
Bills payables	54,400	49,238
	130,280	155,765

The following is an ageing analysis of trade and bills payables based on the dates of receipt of goods purchased at the end of the reporting period:

	30 June 2025 RMB'000 (Unaudited)	31 December 2024 RMB'000 (Audited)
0 - 90 days	77,655	121,242
91 - 180 days	13,472	21,368
181 - 365 days	31,405	4,800
1 - 2 years	3,288	7,953
Over 2 years	4,460	402
	130,280	155,765

The average credit period on purchases of goods is 90 days (31 December 2024: 90 days).

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

17. BANK AND OTHER BORROWINGS

During the six months ended 30 June 2025, the Group borrowed approximately RMB270,115,000 (31 December 2024: RMB209,768,000) from the banks. The aforesaid loans are secured by its ownership interests in leasehold lands buildings, right-of-use assets and certain trade receivables, and are repayable within one year or after one year but within two years. The loans bear interest ranges from 2.90% to 6.90% per annum. During the six months ended 30 June 2025, the Group repaid approximately RMB123,276,000 (six months ended 30 June 2024: RMB55,393,000) of secured bank and other borrowings bearing interest rates of ranging from 3.70% to 4.79% per annum.

18. SHARE CAPITAL

	Number of shares	Share capital HK\$'000
Ordinary shares of HK\$0.01 each		
Authorised:		
At 1 January 2024, 30 June 2024, 1 January 2025 and 30 June 2025	10,000,000,000	100,000
		RMB'000
Issued and fully paid:		
At 1 January 2024, 30 June 2024, 1 January 2025 and 30 June 2025	1,492,026,000	13,093

19. CAPITAL COMMITMENTS

	30 June 2025 RMB'000 (Unaudited)	31 December 2024 RMB'000 (Audited)
Capital expenditures contracted for but not provided in the consolidated financial statements in respect of establishment of associates	9,170	5,250

NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the six months ended 30 June 2025

20. RELATED PARTY TRANSACTIONS

During the six months ended 30 June 2025, the Group entered into the following transactions with related parties:

(a) Sales transactions with related parties

During the six months ended 30 June 2025, no sales of charging equipment for electric vehicles to the associates (six months ended 30 June 2024: RMB448,000), on terms mutually agreed with the parties, which were reference to prevailing market prices under the sales agreement.

(b) Compensation to key management personnel

The directors of the Company consider that the executive directors are the only key management personnel of the Group. The remuneration of executive directors during the six months ended 30 June 2025 and 2024 was as follows:

	Six months ended 30 June	
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Short-term benefits	868	956

The remuneration of the executive directors is determined by the remuneration committee of the Company having regard to the performance of individuals and market trends.

(c) Guarantees from directors

At 30 June 2025 and 31 December 2024, certain bank and other borrowings of the Group were guaranteed by Mr. Li Xin Qing and Mr. An Wei, directors of the Company:

	30 June	31 December
	2025	2024
	RMB'000	RMB'000
	(Unaudited)	(Audited)
To the extent of	823,000	298,000

OTHER INFORMATION

DIRECTORS' INTERESTS IN SHARES

As at 30 June 2025, the interests of the Directors and their associates in the Shares which have been notified to the Company and the Stock Exchange of Hong Kong Limited (the "Stock Exchange") pursuant to Divisions 7 and 8 of Part XV of the Securities and Futures Ordinance (the "SFO"), or which were recorded in the register required to be kept pursuant to Section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") as set out in Appendix C3 to the Listing Rules were as follows:

Name of Director	Nature of interest	Number of Shares or underlying Shares	Approximate percentage of existing issued share capital of the Company
Mr. Li Xin Qing	Interest of controlled corporations	205,709,875 (Note 2)	13.79%
	Beneficial owner	400,000 (Note 3)	0.03%
Mr. An Wei	Interest of controlled corporations	195,869,875 (Note 4)	13.13%
	Beneficial owner	600,000 (Note 5)	0.04%

Notes:

- All interests in Shares were long positions.
- The entire issued share capital of Genius Mind Enterprises Limited ("Genius Mind") is beneficially owned by Mr. Li Xin Qing ("Mr. Li") who is deemed to be interested in 197,724,457 Shares held by Genius Mind by virtue of the SFO. Among 197,724,457 Shares, a total of 40,000,000 Shares were provided as security to a person other than a qualified lender. In addition, by virtue of the SFO, Mr. Li is also deemed to be interested in 7,985,418 Shares held by Rich Talent Management Limited ("Rich Talent"), a company which shareholding is owned as to 50% by him.
- Of these 400,000 Shares, 200,000 Shares are share options granted by the Company on 23 July 2021.
- The entire issued share capital of Great Passion International Limited ("Great Passion") is beneficially owned by Mr. An Wei ("Mr. An") who is deemed to be interested in 187,884,457 Shares held by Great Passion by virtue of the SFO. Among 187,884,457 Shares, a total of 20,000,000 Shares were provided as security to a person other than a qualified lender. In addition, by virtue of the SFO, Mr. An is also deemed to be interested in 7,985,418 Shares held by Rich Talent, a company which shareholding is owned as to 50% by him.
- Of these 600,000 Shares, 200,000 Shares are share options granted by the Company on 23 July 2021.

Save as disclosed above, as at 30 June 2025, none of the Directors or chief executive of the Company nor their associates had any interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which had to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO or which were required, pursuant to Section 352 of the SFO, to be entered in the register referred to therein or which were required, pursuant to the Model Code, to be notified to the Company and the Stock Exchange.

OTHER INFORMATION

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Other than the Share Option Scheme, at no time during the six months ended 30 June 2025 was the Company or any of its subsidiaries a party to any arrangements to enable the Directors to acquire benefits by means of acquisition of shares in, or debt securities (including debentures) of, the Company or any other body corporate and none of the Directors, their spouses or children under 18 years of age, had any rights to subscribe for securities of the Company, or had exercised any such rights.

SUBSTANTIAL SHAREHOLDERS' INTERESTS IN SHARES

As at 30 June 2025 and up to the date of this report, as far as known to the Directors, the following persons or entities (not being a Director or a chief executive of the Company) who had interests in Shares which would fall to be disclosed to the Company pursuant to the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO were as follows:

Name of shareholder	Nature of interest	Number of Shares or underlying Shares	Approximate percentage of existing issued share capital of the Company
唐山市人民政府國有資產監督 管理委員會 (Note 2)	Interest of controlled corporations	581,570,000 (Note 3)	39.00%
Ms. Zeng Zhen (Note 4)	Interests of spouse	206,109,875	13.81%
Genius Mind (Note 5)	Beneficial owner	197,724,457	13.25%
Ms. Yan Kai (Note 6)	Interests of spouse	196,469,875	13.17%
Great Passion (Note 7)	Beneficial owner	187,884,457	12.59%
Broad-Ocean Motor (Hong Kong) Co. Limited (Note 8)	Beneficial owner	84,096,000	5.64%
Zhongshan Broad-Ocean Motor Co., Ltd. (Note 8)	Interest of controlled corporations	84,096,000	5.64%
Mr. Lu Chuping (Note 8)	Interest of controlled corporations	84,096,000	5.64%
Honor Boom Investments Limited (Note 9)	Beneficial owner	82,458,117	5.53%

OTHER INFORMATION

Name of shareholder	Nature of interest	Number of Shares or underlying Shares	Approximate percentage of existing issued share capital of the Company
Mr. Li Xiao Bin (Note 9)	Interest of controlled corporations	82,458,117	5.53%
	Beneficial owner	1,680,000 (Note 10 and 11)	0.11%
Ms. Zhang Lina (Note 12)	Interests of spouse	84,138,117	5.64%

Notes:

- All interests in Shares were long positions.
- The entire issued share capital of 唐山國控科創有限公司 is indirectly owned by 唐山市人民政府國有資產監督管理委員會. Therefore, 唐山市人民政府國有資產監督管理委員會 is deemed to be interested in the 581,570,000 Shares held by 唐山國控科創有限公司 by virtue of the SFO.
- These 566,970,000 Shares were the subscription shares allotted to 唐山國控科創有限公司 under the Subscription Agreement dated 18 October 2022. For details of the Subscription, please refer to the Company's circular dated 18 November 2022 and the Company's announcements dated 18 October 2022, 8 and 18 November 2022, 12 December 2022, 12 January 2023, 10 February 2023, 10 March 2023, 31 March 2023, 28 April 2023 and 11 May 2023.
- Ms. Zeng Zhen is the spouse of Mr. Li Xin Qing. Therefore, Ms. Zeng Zhen is deemed to be interested in the Shares in which Mr. Li Xin Qing is interested by virtue of the SFO.
- The entire issued share capital of Genius Mind is beneficially owned by Mr. Li Xin Qing who is deemed to be interested in the Shares held by Genius Mind by virtue of the SFO. Mr. Li Xin Qing is the sole director of Genius Mind.
- Ms. Yan Kai is the spouse of Mr. An Wei. Therefore, Ms. Yan Kai is deemed to be interested in the Shares in which Mr. An Wei is interested by virtue of the SFO.
- The entire issued share capital of Great Passion is beneficially owned by Mr. An Wei who is deemed to be interested in the Shares held by Great Passion by virtue of the SFO. Mr. An Wei is the sole director of Great Passion.
- The entire issued share capital of Broad-Ocean Motor (Hong Kong) Co. Limited is owned by Zhongshan Broad-Ocean Motor Co. Ltd, which is in turn 27.1% of its interest was beneficially owned by Mr. Lu Chuping.
- The issued share capital of Honor Boom Investments Limited is owned as to 40% by Mr. Li Xiao Bin, 30% by Ms. Ou Yang Fen and 30% by Mr. Cui Jian respectively. Therefore, Mr. Li Xiao Bin is deemed to be interested in the 82,458,117 Shares held by Honor Boom Investments Limited by virtue of the SFO.
- These 380,000 Shares and 1,300,000 Shares are share options granted by the Company on 23 July 2021 and 15 July 2022, respectively.
- On 15 July 2022, the Company granted in aggregate 30,200,000 share options to 13 grantees to subscribe for the same number of ordinary Shares of HK\$0.01 each in the capital of the Company. The share options are granted under the share option scheme adopted by the Company on 18 December 2020. Out of these 30,200,000 options, 2,600,000 share options were granted to Mr. Li Xiao Bin. Please refer to the announcement of the Company dated 15 July 2022 for further details.
- Ms. Zhang Lina is the spouse of Mr. Li Xiao Bin. Therefore, Ms. Zhang Lina is deemed to be interested in the Shares in which Mr. Li Xiao Bin is interested by virtue of the SFO.

Save as disclosed above, as at 30 June 2025 and up to the date of this report, the Company has not been notified by any person (other than the Directors or the chief executive of the Company) who had interests or short positions in the Shares or underlying Shares which would fall to be disclosed to the Company pursuant to the provision of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

OTHER INFORMATION

2020 SHARE OPTION SCHEME

At the extraordinary general meeting of the Company held on 18 December 2020, an ordinary resolution was passed to adopt a 2020 Share Option Scheme.

The purpose of the 2020 Share Option Scheme is to enable the Group to grant share options to selected participants as incentives or rewards for their contributions to the Group. All officers, employees, agents, consultants or representatives of any member of the Group, (including any executive or non-executive Director) who the Board may determine in its absolute discretion, have made valuable contributions to the business of the Group based on their performance and/or years of service, or are regarded to be valuable human resources of the Group are eligible to participate in the 2020 Share Option Scheme subject to such conditions as the Board may think fit.

The remaining life of 2020 Share Option Scheme is 6 years.

When the 2020 Share Option Scheme was approved by the shareholders of the Company on 18 December 2020, it was also approved that the total number of Shares which may be allotted and issued upon exercise of all options to be granted under the 2020 Share Option Scheme and any other 2020 Share Option Scheme adopted by the Group must not in aggregate exceed 10% of the Shares in issue as at the date of the 2020 extraordinary general meeting, i.e. 925,056,000 Shares (the "2020 Scheme Mandate Limit"). The Company may renew the 2020 Scheme Mandate Limit with shareholders' approval provided that each such renewal may not exceed 10% of the Shares in issue as at the date of the shareholders' approval (i.e. 92,505,600 Shares).

The maximum number of Shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the 2020 Share Option Scheme and any other 2020 Share Option Scheme adopted by the Group must not in aggregate exceed 30% of the Shares in issue from time to time. Unless approved by shareholders of the Company, the total number of Shares issued and to be issued upon exercise of the options granted under the 2020 Share Option Scheme and any other share option scheme of the Group (including both exercised or outstanding options) to each participant in any 12-month period shall not exceed 1% of the issued Shares of the Company for the time being.

The vesting period for options shall not be less than 12 months.

A nominal consideration of HK\$1 is payable on acceptance of the grant of an option.

An option may be exercised in accordance with the terms of the 2020 Share Option Scheme at any time during a period to be notified by the Board to each grantee, which period must expire no later than 10 years from the date of the grant (subject to acceptance) of the option.

The right to exercise an option is not subject to or conditional upon the achievement of any performance target unless otherwise stated in the grant letter which is to be made by the Company to the participant of the 2020 Share Option Scheme upon granting of the option.

No specific period within which payments or call must or may be made or loans for such proposes must be repaid.

OTHER INFORMATION

The subscription price for the Shares under the 2020 Share Option Scheme will be a price determined by the Directors, but shall not be less than the highest of (i) the closing price of Shares as stated in the Stock Exchange's daily quotations sheet on the date of the offer of grant, which must be a business day; (ii) the average closing price of the Shares as stated in the Stock Exchange's daily quotations for the five trading days immediately preceding the date of the offer of grant; and (iii) the nominal value of the Shares.

The Company has granted in aggregate 37,980,000 Share Options to the Grantees pursuant to the 2020 Share Option Scheme on 23 July 2021. For details, please refer to the announcement of the Company dated 23 July 2021.

The Company has granted in aggregate 30,200,000 Share Options to the Grantees pursuant to the 2020 Share Option Scheme on 15 July 2022. For details, please refer to the announcement of the Company dated 15 July 2022.

There were 54,040,000 and 54,040,000 outstanding share options under 2020 Share Option Scheme at the beginning and at the end of the Period respectively.

Save as disclosed below, no options were granted, exercised, cancelled or lapsed by the Company under the 2020 Share Option Scheme during the six months ended 30 June 2025. At the beginning and at the end of the six months ended 30 June 2025, 24,325,600 share options are available for grant under the Scheme Mandate Limit respectively.

There was no shares that may be issued during the six months ended 30 June 2025, being 0% of the weighted average number of shares of the relevant class in issue for the Reporting Period.

As at the date of this report, the total number of shares available for issue under the 2020 Share Option Scheme was 35,775,600 Shares, representing 2.40% of the issued Shares of the Company.

Below sets out the movements of the Share Options for the six months ended 30 June 2025:

Name of Grantee	Date of grant	As at 1 January 2025	Granted during the Period	Number of Options			Cancelled/ forfeited during the Period	Outstanding as at 30 June 2025	Exercise price per Share	Vesting Period	Exercise period
				Exercised during the Period	Lapsed during the Period						
Li Xin Qing (Executive Director)	23 July 2021	200,000	-	-	-	-	-	200,000	HK\$0.445	From 1 January 2023 to 31 December 2023	1 June 2024 to 31 December 2025
An Wei (Executive Director)	23 July 2021	200,000	-	-	-	-	-	200,000	HK\$0.445	From 1 January 2023 to 31 December 2023	1 June 2024 to 31 December 2025
Employees	23 July 2021	11,450,000	-	-	400,000	-	-	11,050,000	HK\$0.445	From 1 January 2023 to 31 December 2023	1 June 2024 to 31 December 2025
Employees	15 July 2022	14,250,000	-	-	-	-	-	14,250,000	HK\$0.343	From 15 July 2022 to 14 July 2024	15 July 2024 to 14 July 2025
Consultant (Note)	15 July 2022	850,000	-	-	-	-	-	850,000	HK\$0.343	From 15 July 2022 to 14 July 2024	15 July 2024 to 14 July 2025

Note: A consultant is holding 850,000 share options. The consultant is an independent third party and a financial consultant to the Group. He has extensive experience in the aspect of taxation and finance. He is a certified tax agent and provides tax and financial consultant service to the Group.

OTHER INFORMATION

SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, as at the date of this report, the Company has maintained the prescribed public float under the Listing Rules.

By Order of the Board
China Titans Energy Technology Group Co., Limited
Gao Xia
Chairman

Hong Kong, 29 August 2025